Heart Failure Specialist Nurse Competency Framework







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This publication is due for review in September 2025. The document may be reviewed sooner if there is an indication.

The authors would value any feedback you have about this publication. Please contact info@bsh.org.uk clearly stating which publication you are commenting on.

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Introduction

The competency framework serves to guide Heart Failure Specialist Nurses' (HFSNs) to develop the knowledge and clinical consultation skills required to work safely, competently and effectively manage adults with heart failure. The HFSN is the named professional co-ordinating the patient's care plan in partnership with the patient and is involved in collaborative care planning across all relevant health and social care sectors where appropriate.

The document covers the clinical aspects of the role along with the organisational skills required to be an effective practitioner able to work autonomously and within the multidisciplinary team. The competency framework should be used in conjunction with the HFSN Service Operational Procedure.

The HFSN is required to undertake an accredited heart failure module, clinical assessment skills training and maintain their knowledge and skills by continuous professional development to support them to provide holistic management to people with heart failure and associated co-morbidities.

This competency document has been produced as part of a collaboration between Heart Failure Nurse Consultants, Heart Failure Specialist Nurses, Nurse Academics, the Royal College of Nursing and commissioners.

How to use this framework

The aim of the framework is to support the development of the learner to achieve the required levels of competence to carry out the role of HFSN.

The competencies in the framework reflect the personal and professional development of a HFSN as well as a documented record of achievement and should be used in the HFSN performance and development review and portfolio to support their development and learning within the role.

This competency document may also be useful for other healthcare professionals who work with people living with heart failure as part of their own professional learning and development.

In this framework there are competencies that refer to working within local and national guidance. Local guidance refers to standard operating procedures and protocols in the Trust/Board where the HFSN is employed. National guidance referrs to guidelines relevant to the management of the adult living with heart failure published by National Institute for Health and Care Excellence, the Scottish Intercollegiate Guidelines Network and the European Society of Cardiology. These have not been specifically referenced due to the regular review processes in place for these guidelines. Links to these guidelines can be found at www.bsh.org.uk.

Executive Summary

Heart Failure (HF) is the only cardiovascular disorder with increasing incidence and prevalence. It is associated with significant morbidity and mortality and is estimated to account for 2% of the NHS budget with 60–70% of the costs driven by hospital admissions¹.

Patients with heart failure can be categorised into three groups: reduced ejection fraction (HFrEF) < 40%, mid-range ejection fraction (HFmrREF) 40-50% or preserved ejection fraction (HFpEF) >50%². To date patient inclusion to HF services across the UK has mainly focused on patients with HFrEF.

The role of the HFSN has evolved significantly following the ground-breaking study carried out by Blue et al of post-discharge care of patients with HF associated with HFrEF³.

Patients with HF commonly present with complex and diverse symptoms and concerns. It is essential that HF professionals are able to evidence a holistic approach to assessment and care provision by eliciting the wide range of unmet physical, psychological, social, occupational and care giver symptoms and concerns. In doing so the opportunity to impact positively on their day to day living with HF is optimised from diagnosis to end of life.

With additional HF resource inclusion of all patients with a confirmed HF diagnosis following a primary hospital admission, regardless of the type of HF, more patients could benefit from HFSN input. It is not within the scope of this document to mandate which groups of patients with heart failure have access to HFSN. This will be determined at a local level.

HFSNs are highly skilled autonomous practitioners whose advanced skill set, knowledge and clinical acumen continues to be underpinned by a wide range of higher institution-based education at masters level. This is augmented by experiential learning activities relevant to diverse and emerging professional roles and clinical settings.

The evolution of HF evidence-based treatments from diagnosis to end of life to support patients across care settings highlights the wide-ranging core competences required for the HFSN role.

The HFSN competency framework has been designed specifically with this in mind and should be regarded as a reference or guidance template to support:

The delivery of a high standard of care consistent across the United Kingdom

The professional development of the heart failure nurse to progress from novice to expert as appropriate

Inform and guide managers on the minimum competency level required and support recruitment and retention within the specialty

A springboard for development, commissioning, workforce planning and resourcing of existing and future

Nursing revalidation. The development of trust in the expertise and professionalism of HFSN from patients and the public







Demonstrating Competence

NHS England, Northern Ireland, Scotland and Wales have all produced a multi-professional framework for nurses working at an advanced level of practice to establish a nursing workforce capable of meeting the changing demands of the patient population⁴⁻⁷. The frameworks advocate that practitioners and their managers understand the individual's learning needs to support them in meeting the four pillars of advanced clinical practice: clinical practice, education, research and leadership⁸. This competency framework aims to provide a structure and measurable guide to facilitate this professional development process*.

The HFSN competency framework is underpinned and mapped to the theoretical framework novice to expert as developed by Patricia Benner^{9, 10}



Code	Novice to	Description	Clinical Relevance			
Coue	Expert	Description		Cilifical Relevance		
N AB	Novice or beginner Advanced Beginner	No experience in the situation in which they are expected to perform and depend on rules to guide their actions. Lacks confidence to demonstrate safe practice and requires continual verbal and physical cues Demonstrates marginally acceptable performance because the nurse has had prior experience in actual situations. Often needs help setting priorities and cannot reliably identify what is important in complex situations and will require assistance to prioritise.	Novice nurse	You are working under the supervision of an appropriate assessor within the team, observing the skill in practice/simulated environment.		
С	Competent	Demonstrates efficiency, is co-ordinated and has confidence in their actions. Able to plan and determine which aspects of a situation are important and which can be ignored or delayed. This practitioner lacks the speed and flexibility of a proficient practitioner, but they show an ability to cope and manage contingences of practice.	Competent nurse	You are working independently with patients. Your assessor will meet you to discuss your planned actions as you do not have enough experience to practice this skill autonomously.		
Р	Proficient	Someone who perceives the situation as a whole rather than in parts. They have a holistic understanding of clinical situations which make for quick and more accurate decision making. They consider fewer options and quickly home in on accurate issues of the problem. Is able to utilise the principles of management from guidelines	Experienced specialist nurse	You are deemed competent by your assessor to undertake this expanded role. You recognise your own limitations and make the appropriate referrals necessary. You are competent to supervise junior members.		
Е	Expert	With an extensive background of experience demonstrates an intuitive grasp of complex situations. They focus on the accurate region of the problem with first considering fritless possibilities.	Expert specialist nurse	You have developed a knowledge base to a level where you are now competent to assess a more junior member of the Heart Failure Team		

Table 1: Benner's stages of clinical competence and clinical application

How to assess competence

HFSN undertaking the competency framework will be assessed for each competency using a variety of assessment strategies. Nurses should be provided with written feedback and feedforward on the competencies performed to the required level expected of the individual according to their job role and responsibilities.

For competencies not achieved an action plan should be agreed by the assessor and the learner as to how the competency can be met with direction as to where support can be accessed before the reassessment.

The NMC revalidation process recommends that every nurse should maintain a portfolio of evidence that demonstrates competency and continuing professional development. The evidence acquired by completion of this competency formwork can form evidence for revalidation.

Timescales for achieving competence

As all people learn and develop at different rates it is important to set milestones and engage in one-to-one sessions with your assessor in order to ensure that learning needs are being met and that the learner is progressing appropriately. When the competency level has been reached and the HFSN has completed an accredited heart failure module at masters level, or relevant masters level cardiology module, the assessor will sign and date. A health assessment qualification is required where advanced level (or autonomous) practice is carried out.

Role of the HFSN (learner)

It is the learner's responsibility to ensure that they meet their required competencies and once they have achieved the minimum standard for achievement or above in a competency, they are comfortable in the delivery of the skill in their practice, and they continue to maintain those skills in practice.

Role of the assessor

The role of the assessor is to ensure that the learner is exposed to the required competencies in clinical practice. They should observe the nurse in clinical practice on more than one occasion to ensure that they are supported in their learning in a way which is both safe for the patient and the practitioner in order to achieve competent level or above. To be able to assess others, the assessor must be a healthcare professional involved in the heart failure MDT and be working at the competency level of proficient or expert (e.g. HFSN, pharmacist, cardiologist).

Each competency will start with a self-assessment that helps to identify learning needs. The British Society for Heart Failure Nurse Forum will provide resources to assist HFSN in meeting competencies that are more specialised such as those relating to inherited cardiac conditions, cardiac transplantation, congenital heart disease and pregnancy. These resources will be available at www.bsh.org.uk.

Evidence

Whilst self-assessment helps to direct learning, support development and provides a baseline for subsequent assessment, objective formal assessment of competence should be undertaken for quality assurance purposes and should include professional feedback. Assessment should be undertaken based on objective evidence. It is therefore important to use different types of evidence to demonstrate knowledge, skills and behaviour. Evidence may include but is not limited to:

Direct Observation of Practice (DOP)

Case Based Study (CBS)

Reflective Accounts/Diaries/Reports (RAD)

Question and Answers (QA)

Feedback from colleagues and Patients (FCP)

Nationally recognised Courses (NRC)

Locally attended courses (LAC)

It is acceptable to add these codes to the evidence column on the competency framework document to demonstrate the types of evidence that have been used. Regular reviews are essential to highlight and resolve any issues in achieving any of the competencies.



Competencies

Abbreviations

ACEi: Angiotensin converting enzyme inhibitor

ACHD: Adult congenital heart disease

ARNI: Angiotensin receptor neprilysin inhibitor

BB: Beta blocker

BNP: Brain natriuretic peptide

Cardiac CT: Cardiac computerized tomography

Cardiac MRI: Cardiac Magnetic Resonance Scanning

CPET: Cardio pulmonary exercise test

CXR: Chest X ray

ECG: Electrocardiogram
Echo: Echocardiogram
FBC: Full blood count

GP: General practitioner

HBA1C- haemoglobin A1c or glycated haemoglobin test

HF: Heart failure

HFmrEF: Heart failure with mid range ejection fraction

HFrEF: Heart failure with reduced ejection fraction
HFpEF: Heart failure with preserved ejection fraction

Holter ECG: Holter electrocardiogram – ECG recorded over

a period of time usually 24 hours but can be longer

IV: Intravenous

JVP: Jugular venous pressure

LFTs: Liver function tests

MRA: Mineralocorticoid-receptor antagonists

NICOR: National Institute for Cardiovascular Outcomes

Research

NHS: National Health Service

NTproBNP: N-terminal (NT)-pro brain natriuretic peptide

OT: Occupational Therapist

SGLT2i: Sodium-glucose co-transporter-2 (SGLT2)

inhibitors

TFTs: Thyroid function tests
U&Es: Urea and electrolytes
6MWT: 6-minute walk test

1: Heart Failure Knowledge

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
1.1 Demonstrates a clear understanding of	Proficient	AB					
the pathophysiology of heart failure		С					
		Р					
		E					
		N					
1.2 Understands the assessment and		AB					
diagnostic tools used in the diagnosis of heart failure	Proficient	С					
rieart failure		Р					
		E					
1.3 Displays awareness of the importance of	Proficient	N					
defining the aetiology of heart failure in the		AB					
development of an individualised care plan.		С					
Refines patient care plan utilising specialist input as appropriate		Р					
input as appropriate		Е					
		N					
1.4 Demonstrates knowledge of the evidence		AB					
base that underpins the treatment of patients with heart failure across HFrEF, HFmrEF and	Proficient	С					
HFpEF		Р					
		Е					
1.5 Recognises the interaction of co-		N					
morbidities (such as diabetes) with heart failure and take into account when making a		AB					
differential diagnosis:		С					
- how therapies used to treat co-morbidities	Proficient	Р					
impact cardiovascular health and vice versa - the role of co-morbidities in the development of heart failure - the impact of frailty		E					

1: Heart Failure Knowledge ctd

	Compe	tencies	5	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
1.6 Underst	tands the clo	se relationsh	nip between		N AB					
the cardiov	ascular and	renal system	ms and the	Proficient	C					
effects of condition	renal impair	rment on th	ne patient's	ronciene	Р					
Condition					E					
	rstands the				N					
	nvestigations				AB					
ongoing assessment of the patient with heart failure. Within scope of practice refers for these investigations, interprets results and refers to appropriate healthcare professional		rs for these		С						
ECG	echo	Cardiac CT	Cardiac MRI	Competent	Р					
CXR	CPET	6MWT	Holter							
Bloods: FBC HBA1C Additional:	C, LFTs, U&Es,	, NTproBNP/	BNP, TFTs		E					
					N					
1.8 Links wi	th colleagues	s in cardiac re	ehabilitation		AB					
	the provision		lised care to	Proficient	С					
the patient	with heart fa	ilure			Р					
					E					
10 Idontifi	ias whon n	ationts are	safa ta ba		N					
	ies when pa from the			D (C) .	AB					
patients are	e informed o	f when and l	how to seek	Proficient	С					
advice if cha	ange in cond	ition/sympto	ms		P E					
					L					

2: Communication & History Taking

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
2.1 Communicates the pathophysiology of heart	Proficient	AB					
failure in a way that the patient/carer understands		С					
		Р					
		Е					
		N					
2.2 Explains the role of the HFSN and responsibilities	_	AB					
to the patient and ensures that the patient is aware of their named HFSN care co-ordinator	Proficient	С					
of their named in Six care co-ordinator		P					
		E					
2.3 Adopts an approach to communication that	D (C) .	N					
respects and reflects the principles of equality,		AB					
diversity and inclusion, whilst being sensitive to specific cultures and beliefs associated with diverse	Proficient	С					
patient and carer population		P E					
		N					
2.4 Uses a structured approach for obtaining the		AB					
history, exploring all patient problems and complaints	Proficient	C					
and adapting history taking as appropriate to method of review, surroundings and patient needs	Tronciene	Р					
of review, surroundings and patient needs		E					
2.5 Identifies and manages other co-morbid		N					
conditions within own competence and recognises		AB					
when referral/advice required from other healthcare	Proficient	С					
professionals/services, for example renal, palliative care, medicine for the elderly, respiratory or		Р					
endocrinology		Е					

2: Communication & History Taking ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
		AB					
2.6 Involves the patients' relatives/carers appropriately	Proficient	С					
		Р					
		E					
		N					
2.7 Identifies limitations to knowledge and where		AB					
necessary take appropriate action i.e. discuss/refer to appropriate colleagues	Proficient	С					
		Р					
		E					
	Proficient	N					
2.8 Provides suitable and timely follow-up based on findings explaining to patient and documenting a		AB					
rationale for triaging follow up to a hospital, community,		С					
virtual or telephone clinic or home visit review		P					
		E					
		N					
2.9 Completes a structured letter to communicate	5 6	AB					
findings and management plan to the patient and other health & social care providers	Proficient	С					
Theater a social care providers		Р					
		E					
2.10 Facilitates patient empowerment by educating		N					
patients about self-monitoring and management of	Drofisiont	AB					
their condition as well as how to recognise symptom	Proficient	C P					
deterioration and how to escalate concerns		·					
		E					

2: Communication & History Taking ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
2.11 Offers appropriate reassurance to patient and		AB					
relatives/carers	Proficient	С					
		Р					
		E					
2.12 Provides the patient with primary and		N					
supporting information relating to heart failure in a manner/language that is understood by patient/		AB					
carer. Supporting information includes literature,	Proficient	С					
websites and videos. This information should be in		Р					
a media format/language accessed and understood by patient/carers		Е					
	Proficient	N					
2.12 Maintains confidentiality in all concets of some		AB					
2.13 Maintains confidentiality in all aspects of care and communication including written and verbal		С					
6 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Р					
		Е					
		N					
2.14 Explains to patients the benefits of exercise		AB					
and identifies suitable patients to refer to cardiac	Proficient	С					
rehabilitation and seeks to improve patient uptake		Р					
		Е					
2.15 Discusses the findings of the assessment with		N					
the patient/carer in an appropriate manner which		AB					
they understand and informs the patient of the	Proficient	С					
action plan and any investigations ordered based on the findings		Р					
the infuliga		Е					

3: Physical Assessment - Heart Failure Specific

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
	Proficient	AB					
3.1 Completes assessment in a logical manner		С					
		Р					
		E					
		N AB					
3.2 Elicits relevant information from patient and/ or relative regarding current symptoms, medical	Proficient	С					
history, medication, general health and lifestyle	Proficient	Р					
		E					
		N					
3.3 Approaches physical assessment in a manner		AB					
that respects and reflects the principles of equality, diversity and inclusion, whilst being sensitive to	Proficient	С					
specific cultures and beliefs associated with diverse		Р					
patient and carer population		E					
		N					
		AB					
3.4 Performs a cardiorespiratory assessment and documents the findings	Proficient	С					
documents the infames		Р					
		Е					
		N					
3.5 Is alert to signs of fluid overload such as oedema,		AB					
raised JVP or finding from chest auscultation in the	Proficient	С					
patient with heart failure		Р					
		E					

3: Physical Assessment ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
3.6 Completes the patient record/care plan with clinical		AB					
findings and plan of care	Proficient	С					
		Р					
		Е					
		N					
3.7 Initiates urgent/emergency transfer to hospital if	Proficient	AB					
required		С					
'		Р					
		E					
		N					
		AB					
3.8 Identifies when thiazide or IV diuretics are required	Proficient	С					
		Р					
		E					
		N					
		AB					
3.9 Identifies and initiate referral to hospital@home/day case for IV diuretics If available	Proficient	С					
case for it didicates if available		Р					
		Е					

4: Medicines Management in Heart Failure

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
4.1 Demonstrates knowledge of the agents licensed	Proficient	AB					
for use in heart failure and the regime for use		С					
-		Р					
		Е					
		N					
4.2 Recognises medications that are contra-		AB					
indicated, seek medical advice for an alternative and understand the follow up monitoring required	Proficient	С					
understand the follow up monitoring required		Р					
		Е					
	Proficient	N					
4.3 Communicates the prescribing decisions to other		AB					
healthcare professionals with rationale		С					
		Р					
		Е					
4.4 Recognises and explores intentional and non-		N					
intentional non-adherence and works with the		AB					
patient to develop strategies to improve adherence. Considers impact of polypharmacy and utilising	Proficient	С					
experts such as HF pharmacists		Р					
опротовот во ториот поставления		Е					
		N					
4.5 Demonstrates knowledge of when to use yellow	_	AB					
card reporting including specific requirements of reporting black triangle drugs	Proficient	С					
reporting plack triangle drugs		Р					
		Е					

4: Medicines Management ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
4.6 Respects and reflects the principles of equality,		N					
diversity and inclusion, whilst being sensitive to	Proficient	AB					
specific cultures and beliefs associated with diverse		С					
patient and carer population when prescribing and rationalising medication		Р					
rationalising medication		Е					
4.7 Provides information on the use of HF therapy		N					
in pregnancy and breastfeeding ensuring all		AB					
recommendations are based on local/national guidance. Medications that are safe in pregnancy/ breastfeeding can continue in maternal interest	Proficient	С					
		Р					
following informed discussion with the patient		Е					

4a: Medicines for Heart Failure (Drug class _____) (insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
4a.1 Demonstrates understanding of the rationale for the use the above drug in conjunction with local/national		AB					
guidance in appropriate patients with HFrEF/HFmrEF/	Proficient	С					
HFpEF		Р					
		E					
		N					
		AB					
4a.2 Identifies patients for whom the treatment is suitable	Proficient	С					
		Р					
		Е					
		N					
4a.3 HFSN prescribers safely prescribe, initiate, titrate	_	AB					
and monitor to the maximum tolerated dose	Proficient	С					
		Р					
		Е					
		N					
4a.4 HFSNs who are not prescribers advise the GP/		AB					
clinician to consider prescribing heart failure medications as per national guidelines	Proficient	С					
as per flational guidelines		Р					
		E					
		N					
4a.5 Understands side effects and possible drug		AB					
interactions of the medication and identify when	Proficient	С					
necessary to down-titrate or discontinue therapies		Р					
		E					
4a.6 Respects and reflects the principles of equality, diversity and inclusion, whilst being sensitive to specific		N					
		AB					
cultures and beliefs associated with diverse patient and	Proficient	С					
carer population when prescribing and rationalising medication		Р					
medication		E					

4b: Medicines for Heart Failure (Drug class _____) (insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
4b.1 Demonstrates understanding of the rationale for		N					
the use the above drug in conjunction with local/national	Proficient	AB C					
guidance in appropriate patients with HFrEF/HFmrEF/ HFpEF	Proficient	Р					
нгрег		E					
		N					
		AB					
4b.2 Identifies patients for whom the treatment is suitable	Proficient	С					
		Р					
		Е					
		N					
4b.3 HFSN prescribers safely prescribe, initiate, titrate	Proficient	AB					
and monitor to the maximum tolerated dose		С					
		P E					
		N					
AL A LIEGNIC DE CONTRACTOR DE		AB					
4b.4 HFSNs who are not prescribers advise the GP/ clinician to consider prescribing heart failure medications	Proficient	C					
as per national guidelines		Р					
		Е					
		N					
4b.5 Understands side effects and possible drug		AB					
interactions of the medication and identify when	Proficient	С					
necessary to down-titrate or discontinue therapies		Р					
		Е					
4b.6 Respects and reflects the principles of equality,		N					
diversity and inclusion, whilst being sensitive to specific	- 6	AB					
cultures and beliefs associated with diverse patient and carer population when prescribing and rationalising	Proficient	С					
medication		Р					
		Е					

4c: Medicines for Heart Failure (Drug class _____)

(insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
4c.1 Demonstrates understanding of the rationale for		AB					
the use the above drug in conjunction with local/national guidance in appropriate patients with HFrEF/HFmrEF/	Proficient	С					
HFpEF		Р					
		Е					
		N					
		AB					
4c.2 Identifies patients for whom the treatment is suitable	Proficient	С					
		Р					
		E					
		N					
4c.3 HFSN prescribers safely prescribe, initiate, titrate	Proficient	AB					
and monitor to the maximum tolerated dose		С					
		Р					
		E					
		N					
4c.4 HFSNs who are not prescribers advise the GP/		AB					
clinician to consider prescribing heart failure medications	Proficient	С					
as per national guidelines		Р					
		E					
		N					
4c.5 Understands side effects and possible drug		AB					
interactions of the medication and identify when	Proficient	С					
necessary to down-titrate or discontinue therapies		Р					
		E					
4c.6 Respects and reflects the principles of equality,		N					
diversity and inclusion, whilst being sensitive to specific		AB					
cultures and beliefs associated with diverse patient and	Proficient	С					
carer population when prescribing and rationalising medication		Р					
medication		E					

4d: Medicines for Heart Failure (Drug class _____) (insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies 4d.1 Demonstrates understanding of the rationale for the use the above drug in conjunction with local/national guidance in appropriate patients with HFrEF/HFmrEF/HFpEF	Minimum standard for achievement Proficient	Self- assessment (tick as appropriate) N AB C P	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
4d.2 Identifies patients for whom the treatment is suitable	Proficient	N AB C P					
4d.3 HFSN prescribers safely prescribe, initiate, titrate and monitor to the maximum tolerated dose	Proficient	N AB C P					
4d.4 HFSNs who are not prescribers advise the GP/clinician to consider prescribing heart failure medications as per national guidelines	Proficient	N AB C P					
4d.5 Understands side effects and possible drug interactions of the medication and identify when necessary to down-titrate or discontinue therapies	Proficient	N AB C P E					
4d.6 Respects and reflects the principles of equality, diversity and inclusion, whilst being sensitive to specific cultures and beliefs associated with diverse patient and carer population when prescribing and rationalising medication	Proficient	N AB C P E					

4e: Medicines for Heart Failure (Drug class _____)

(insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
- 1 Demonstrator and automatical of the actional for		N					
e.1 Demonstrates understanding of the rationale for ne use the above drug in conjunction with local/national		AB					
uidance in appropriate patients with HFrEF/HFmrEF/	Proficient	С					
FpEF		Р					
		E					
		N AB					
a 2 Identifies nationts for whom the treatment is suitable	Proficient	С					
e.2 Identifies patients for whom the treatment is suitable	Froncient	Р					
		E					
		N					
	Proficient	AB					
e.3 HFSN prescribers safely prescribe, initiate, titrate		С					
nd monitor to the maximum tolerated dose		Р					
		Е					
		N					
e.4 HFSNs who are not prescribers advise the GP/		AB					
inician to consider prescribing heart failure medications	Proficient	С					
s per national guidelines		Р					
		Е					
		N					
e.5 Understands side effects and possible drug		AB					
iteractions of the medication and identify when	Proficient	С					
ecessary to down-titrate or discontinue therapies		Р					
		E					
e.6 Respects and reflects the principles of equality,		N					
iversity and inclusion, whilst being sensitive to specific	_	AB					
ultures and beliefs associated with diverse patient and arer population when prescribing and rationalising	Proficient	С					
nedication		P					
		E					

4f: Medicines for Heart Failure (Drug class _____) (insert medication as appropriate e.g. ACEI, BB, ARNI, MRA, SGLT2i)

Competencies 4f.1 Demonstrates understanding of the rationale for the use the above drug in conjunction with local/national guidance in appropriate patients with HFrEF/HFmrEF/HFpEF	Minimum standard for achievement Proficient	Self- assessment (tick as appropriate) N AB C P	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
4f.2 Identifies patients for whom the treatment is suitable	Proficient	N AB C P					
4f.3 HFSN prescribers safely prescribe, initiate, titrate and monitor to the maximum tolerated dose	Proficient	N AB C P E					
4f.4 HFSNs who are not prescribers advise the GP/clinician to consider prescribing heart failure medications as per national guidelines	Proficient	AB C P E					
4f.5 Understands side effects and possible drug interactions of the medication and identify when necessary to down-titrate or discontinue therapies	Proficient	AB C P E					
4f.6 Respects and reflects the principles of equality, diversity and inclusion, whilst being sensitive to specific cultures and beliefs associated with diverse patient and carer population when prescribing and rationalising medication	Proficient	N AB C P E					

4g: Medicines for Heart Failure (Drug class _____)
(insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
4g.1 Demonstrates understanding of the rationale for the use the above drug in conjunction with local/national		AB					
guidance in appropriate patients with HFrEF/HFmrEF/	Proficient	С					
HFpEF		Р					
		E					
		N					
		AB					
.2 Identifies patients for whom the treatment is suitabl	Proficient	С					
		Р					
		E					
		N					
4g.3 HFSN prescribers safely prescribe, initiate, titrate	Proficient	AB					
and monitor to the maximum tolerated dose		С					
		Р					
		E					
		N					
4g.4 HFSNs who are not prescribers advise the GP/		AB					
clinician to consider prescribing heart failure medications	Proficient	С					
as per national guidelines		Р					
		Е					
		N					
4g.5 Understands side effects and possible drug		AB					
interactions of the medication and identify when	Proficient	С					
necessary to down-titrate or discontinue therapies		Р					
		Е					
4g.6 Respects and reflects the principles of equality,		N					
diversity and inclusion, whilst being sensitive to specific		AB					
cultures and beliefs associated with diverse patient and	Proficient	С					
carer population when prescribing and rationalising medication		Р					
medication		E					

4h: Medicines for Heart Failure (Drug class _____) (insert medication as appropriate e.g. ACEi, BB, ARNI, MRA, SGLT2i)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
4b 1 Demonstrates understanding of the vationals for		N					
4h.1 Demonstrates understanding of the rationale for the use the above drug in conjunction with local/national	Proficient	AB					
guidance in appropriate patients with HFrEF/HFmrEF/		C P					
HFpEF		E					
		N					
		AB					
4h.2 Identifies patients for whom the treatment is suitable	Proficient	С					
'		Р					
		Е					
		N					
4h 2 LIECNI procesibore cofoly procesibo initiato titrato	Proficient	AB					
4h.3 HFSN prescribers safely prescribe, initiate, titrate and monitor to the maximum tolerated dose		С					
		Р					
		Е					
		N					
4h.4 HFSNs who are not prescribers advise the GP/ clinician to consider prescribing heart failure medications	Proficient	AB					
as per national guidelines	Proficient	C P					
		E					
		N					
4h.5 Understands side effects and possible drug		AB					
interactions of the medication and identify when	Proficient	С					
necessary to down-titrate or discontinue therapies		Р					
		Е					
Ab C Despects and vellegts the principles of equality		N					
h.6 Respects and reflects the principles of equality, liversity and inclusion, whilst being sensitive to specific		AB					
cultures and beliefs associated with diverse patient and	Proficient	С					
carer population when prescribing and rationalising medication		Р					
medication		E					

4i: Medicines for Heart Failure - Diuretics

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
4i.1 Demonstrates understanding of the rationale for	Proficient	AB					
the use of loop and thiazide diuretics and the effects loop diuretics have on the kidneys		С					
loop diuretics have on the kidneys		Р					
		E					
		N					
4i.2 Identifies, following a robust assessment, when		AB					
diuretics should be initiated, increased or decreased	Proficient	С					
and oversees this process		Р					
		Е					
		N					
4i.3 Identifies when a combination of loop and		AB					
thiazide diuretic is required and the frequency of		С					
renal function monitoring		Р					
		E					
		N					
4i.4 Provides education and support to appropriate		AB					
patients self-management in when to increase or	Proficient	С					
decrease diuretics		Р					
		Е					
		N					
4i.5 Recognises the need for and provides appropriate follow up after changes to diuretic therapy. Advises		AB					
colleagues/or oversees switch from IV diuretics to	Proficient	С					
oral diuretics and vice versa		Р					
		Е					

5: Palliative & End of Life Care (EoL)

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
5.1 Early identification of patients with unmet		N					
palliative and end of life care needs. Appraises patient and carers understanding of current status,	Competent	AB					
role of palliative care and expectations for now and in	competent	С					
the future. Refers to local pathway and best practice		Р					
guidance		Е					
		N					
5.2 Adopts a holistic approach to comprehensively assess the evolving care needs of patients and carers		AB					
using validated assessment tools to evidence change	Competent	С					
and inform appropriate treatment plans		Р					
		Е					
5.3 Works cohesively with the wider professional	Competent	N					
team to optimise care and support for patients and carers e.g. GP, Cardiologist, Community Matron,		AB					
District Nurse, Pharmacist, OT, Physio, Psychologist,		C					
Specialist Palliative Care and Support Services as		P					
appropriate		E					
5.4 Adopts/identifies or works cohesively with an		N					
appropriate professional who undertakes the role		AB					
of co-ordinator to ensure optimal palliative and EOL	Competent	С					
care and support throughout		Р					
		E N					
5.5 Empowers patients and carers to be informed		AB					
to enable active participation in the decision-making	Compotont						
process by integrating the principles of "What Matters" and "Realistic Medicine" into every day	Competent	C					
clinical practice		·					
		E					

5: Palliative & EoL Care ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
5.6 Empowers patient and carers to be informed		N					
to understand appropriate goals of care to enable		AB					
meaningful and evolving conversations relating to realistic preferred care wishes including preferred place of care and preferred place of death	Competent	С					
		Р					
prace or care and present ou prace or acad.		Е					
5.7 Uses a cohesive approach with Cardiologist,		N					
Cardiac Physiologist and GP to empower patient		AB					
and carers to be informed about the need for	Competent	С					
evolving discussions related to the timely process of deactivation of cardiac devices as appropriate		Р					
dedenvation or cardiac devices as appropriate		E					
		N					
5.8 Cognisant of the unique contribution of the wider Specialist professional team (e.g. Psychology,		AB					
Palliative Care) to improve the care experience of	Competent	С					
patients and carers with complex needs		Р					
		Е					
50 Constant individualised authorates and place		N					
5.9 Creates individualised anticipatory care plans in partnership with the patient and carers and		AB					
communicates key information with professionals	Competent	С					
involved in the provision of care		Р					
		E					
5.10 Adopts an approach to palliative and end of life		N					
care that respects the principles of equality, diversity		AB					
and inclusion, whilst being sensitive to specific cultures and beliefs associated with diverse patient	Competent	С					
or carer groups		Р					
2. 2. 2. 0. 2. pp		E					

6: Cardiac Device Therapy & Arrhythmia

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
6.1 Aware of the indications for cardiac device		N					
therapy as per best practice guidance to further optimise evidence-based treatments and patient	Commenter	AB					
clinical outcomes. This may include consideration of	Competent	С					
devices such as pacemaker, implantable cardioverter defibrillator, cardiac resynchronisation therapy		Р					
(pacemaker or defibrillator)		Е					
6.2 Appraisal of the patients/carers understanding		N					
and expectations of the cardiac device from		AB					
implantation throughout their illness trajectory and	Competent	С					
in preparation for device appropriate deactivation at End of Life		Р					
Life of Life		Е					
	Competent	N					
6.3 Follows local/regional pathways to facilitate		AB					
timely referral for device therapies		С					
		Р					
		Е					
6.4 Is aware of common device complications and		N					
provides tailored information and contact details to support patient/carers to recognise and act upon		AB					
early signs of complications appropriately. Is familiar	Competent	С					
with device explantation indications (e.g. infection)		Р					
and process involved		Е					
6.5 Sensitively engage in meaningful conversations		N					
with patient & carers to ensure that they fully		AB					
understand and are prepared for elective or	Competent	С					
emergency deactivation of the cardiac defibrillator at		Р					
Cha of me		E					

6: Cardiac Device Therapy & Arrhythmia ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
6.6 Understands the correlation between arrhythmia	_	AB					
being a potential cause or as a consequence of heart failure	Competent	С					
ianure		Р					
		E					
	Competent	N					
6.7 ls cognisant of the indication for ablation therapies		AB					
for patients with arrhythmia and refers appropriately		С					
to the specialist service		Р					
		E					
		N					
6.8 Works cohesively with cardiac physiology		AB					
professionals and acknowledges the expert contribution they can provide for patients regarding	Competent	С					
face to face and/or remote monitoring		Р					
		Е					
		N					
6.9 Is familiar with local deactivation protocols and		AB					
the location of magnets for emergency deactivation	Competent	С					
purposes		Р					
		Е					

7: Research & Audit

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
7.1 Searches for and critically appraise the evidence		N					
base that underpins the treatment of patients with	Proficient	AB					
heart failure across HFrEF, HFmrEF and HFpEF including medications, devices, intervention, surgery		С					
& lifestyle		Р					
		Е					
		N					
7.2 Keeps up to date with latest evidence and	_	AB					
translates into practice	Competent	С					
		Р					
		E					
		N AB					
7.3 Is aware of ongoing research studies and refers appropriate patients to the research team with their		С					
consent		P					
		E					
		N					
7.4 Durantan and discouring to a land in manufacture to		AB					
7.4 Promotes and disseminates local innovations to the wider heart failure, cardiology and community	Competent	С					
teams	22111	P					
		E					
		N					
		AB					
7.5 Actively participates in, attends and provides	Proficient	С					
teaching/training of specialists and non-specialists	. roncient	Р					
		E					

7: Research & Audit ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
7.6 Fosters collaboration between clinical practice	Competent	AB					
and research-engagement & networking with active	Competent	С					
researchers and professional societies		Р					
		Е					
		N					
7.7 Recognises and participates where appropriate		AB					
in audit to inform service development and assess outcomes e.g. NICOR	Competent	С					
outcomes e.g. NICON		Р					
		Е					
		N					
7.8 Understands the importance of feedback from		AB					
patients and relatives in the design of services and	Competent	С					
provision of care		Р					
		Е					

8: Psychological Support

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
8.1 Comprehensively assesses patients psychological		N AB					
wellbeing using validated psychological screening tools at defined intervals throughout their care	Competent	С					
experience		Р					
<u> </u>		E					
		N					
8.2 Completes psychological training as appropriate to enhance knowledge and skills to optimise the		AB					
care and support for patients' presenting with non-	Competent	С					
complex psychological unmet needs		P E					
8.3 Is familiar with referral pathways and local service		N					
provision to optimise the psychological care and		AB					
support for patients presenting with more complex	Compotent	С					
psychological unmet needs. This includes access to rapid specialist support for patients experiencing		Р					
distressing psychological symptoms such as verbalising to thoughts or intentions to carry out self-harm or suicide		E					
		N					
8.4 Works cohesively with the wider professional		AB					
team to discuss individual patient cases and prevent escalation of distressing symptoms	Competent	С					
escalation of distressing symptoms		Р					
		E					
		N AB					
8.5 Have an awareness of self-care therapies and organisations available to support patients with	Competent	С					
ongoing psychological needs	Competent	P					
		E					

9: Inherited Cardiac Conditions - seek specialist

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
9.1 Aware of 'red flags' in the patients history/family	Competent	AB					
history and clinical examination that indicate referral	competent	С					
for genetic counselling/testing		Р					
		Е					
	Competent	N					
		AB					
9.2 Demonstrate awareness of pathways for referral to local inherited cardiac conditions services		С					
to local inflerited cardiac conditions services		Р					
		Е					
9.3 Within scope of practice, alter patients		N					
management plan to reflect results of genetic testing:		AB					
- enquire about uptake of screening in relatives in a known genetic cause e.g. laminopathy	Competent	С					
- recognise impact of disease on the wider family	Competent	Р					
and psychological aspects of living with a hereditary disease		E					

 2

10: Amyloidosis – seek specialist input

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
10.1 Aware of 'red flags' in the patients history/family	Competent	AB					
history/clinical presentation or response to standard	competent	С					
HF therapy that may point to suspicion of amyloidosis		Р					
		Е					
		N					
		AB					
10.2 Understand the relevant diagnostic imaging techniques and within scope of practice refer	Competent	С					
teeriniques and within scope of practice refer		Р					
		Е					
		N					
		AB					
10.3 Demonstrate awareness of pathways for referral to specialists including the National Amyloid Centre	Competent	С					
to specialists including the National Arriyiold Centre		Р					
		E					

11: Cardiac Transplantation & Mechanical Circulatory Support (MCS)

seek specialist input

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
444.5		N					
11.1 Develops an understanding of the indications and contra-indications for cardiac transplant and	Competent	AB					
mechanical circulatory support and is then able to	•	С					
apply to practice		Р					
		E					
		N					
11.2 Aware of pathways for advanced heart failure		AB					
assessment and refers patients in a timely manner	Competent	С					
		Р					
		E N					
11.3 Appraises the patients/carers understanding		AB					
and expectations of referral for advanced therapies	Competent	С					
and provides a clear description of referral process	Competent	P					
to manage expectations		E					
		N					
44 4 Marks to the second could be substituted as formal course.		AB					
11.4 Works in partnership with the referral centre ensuring seamless management of the patient	Competent	C					
across services		Р					
		E					
44.5 144 1.1 1.1 1.1 1.1 1.1		N					
11.5 When considering and discussing cardiac transplantation, respects the principles of equality,		AB					
diversity and inclusion, whilst being sensitive to	Competent	С					
specific cultures and beliefs associated with diverse		Р					
patients a carer groups		Е					

 $\Delta\Delta$

12: Pregnancy & Contraception - seek specialist input

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
12.1 Demonstrates awareness of the haemodynamic	Competent	AB					
burden of pregnancy and relates the normal changes in pregnancy to the patient with heart failure.	-	C					
in pregnancy to the patient with heart failure.		P					
		E					
12.2 Is aware of the modified World Health		N AB					
Organisation (mWHO) classification of maternal cardiovascular risk in pregnancy and of the	Competent	С					
importance of understanding how the aetiology of	Competent	Р					
heart failure impacts risk in pregnancy		E					
12.3 Routinely discusses with women of childbearing		N					
age the importance of safe and effective methods		AB					
of contraception to avoid an unplanned pregnancy. Clearly documents which methods of contraception	Competent	С					
are safe in the context of heart failure in patient		Р					
notes to facilitate access.		Е					
		N					
12.4 Facilitates pre-conception medicine optimisation		AB					
(including withdrawal of therapy) in conjunction with	Competent	С					
specialist cardiac obstetric service		Р					
		E					
		N					
12.5 Identifies patients who require expert pre-	_	AB					
pregnancy counselling and refers to local/regional/ national specialist as appropriate	Competent	С					
палонаї ѕресіанѕі аѕ арргорнате		Р					
		E					

12: Pregnancy & Contraception ctd

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
12.6 When discussing pregnancy, contraception		N					
and termination, respects the principles of equality,	Competent	AB					
diversity and inclusion, whilst being sensitive to		С					
specific cultures and beliefs associated with diverse		Р					
patient and carer groups		Е					
		N					
12.7 Is aware of the potential risks of Assisted		AB					
Conception Therapy for women with heart failure and refers to specialist cardiac obstetric team for further advice	Competent	С					
		Р					
		Е					

13: Adult Congenital Heart Disease - seek specialist input

Competencies	Minimum standard for achievement	Self- assessment (tick as appropriate)	Expected date of achievement	Evidence submitted (DOP, CBS, RAD, QA, FCP, NRC, LAC)	Date of completion	Level achieved	Assessor sign off
		N					
13.1 Demonstrates an awareness of the multi-faceted	Competent	AB					
causes of heart failure in congenital heart disease and the complexities of this		С					
and the complexities of this		P					
		Е					
13.2 Identifies pathways of referral to ACHD services		N					
to facilitate referral/advice from specialist ACHD		AB					
services, recognising that the cause of heart failure	Competent	С					
may be reversible with timely intervention/surgery/ treatment		Р					
treatment		Е					
13.3 Is aware of the cautions related to the use of		N					
standard heart failure therapy in patients with a		AB					
systemic right ventricle, single ventricle or cyanotic heart disease. Use of standard heart failure therapy	Competent	С					
in these groups should be done in conjunction with		Р					
the specialist ACHD service		Е					

Appendix 1 - Register of Assessors

Name	Position	Signature	Initials

Name	Position
Heart Failure Specialist Nurse Name	
Band	
Date competency framework commenced	

Appendix 2 - Academic Achievements

Academic achievements considered relevant to support competence in the HFSN role are outlined below. To work at specialist nurse level requires the ability to critically appraise evidence and integrate into practice. Therefore, modules should be completed at masters level.

Module/Course	Date completed	Qualification	lnstitue/Education Provider
Clinical Assessment			
Heart Failure:			
Non-medical Prescribing			
Advanced Communication Skills			
Palliative Care			
Cognitive Behaviour Training			

Appendix 3 - Example Reflective Template

Reflective account	Date:
nked competency/competencies:	
escription:	
noughts:	
valuation:	
nalysis:	
onclusion:	
ction:	
nked NMC competencies:	

Appendix 4 - Action Plan Template

Learning need	Goal	Actions	Resources	Evaluation
Linked competency:				
Linked competency				
Linked competency:				
Linked competency:				
Linked competency:				
Linked competency:				
Linked competency:				

References

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